THE PROBLEM
The U.S. Department of Justice reports that 6.9 million people were on probation, in jail or prison at the end of 2003. At least 95% of all State prisoners will be released from prison at some point, and 67.5% will be rearrested within 3 years.

Long-term employment in a job earning a living wage is the single greatest deterrent to recidivism, but many ex-offenders are poorly prepared with the prosocial attitudes and interpersonal skills employers demand. As a result many leave otherwise good job placements, even though they may have the vocational or technical skills to succeed.

THE SOLUTION
Meta-analyses of correctional interventions clearly indicate that the most successful means of rehabilitating offenders is a cognitive-behavioral approach. CB interventions challenge offenders to change their beliefs as well as their behaviors by taking a hard, clear look at the impact these elements have had upon their lives. The “Makin’ It Work” curriculum uses elements of both cognitive restructuring and cognitive skills instruction to help ex-offenders develop:

(1) New insight into the thinking traps which justify their illegal actions;
(2) Awareness of the hidden code of conduct most employers’ hold;
(3) Self-control skills for managing emotions;
(4) Critical thinking skills for solving problems; and
(5) Interpersonal skills for dealing with difficult confrontations.

THE DETAILS
“Makin’ It Work” is a 10-lesson cognitive-behavioral program which targets ex-offenders in transition from various correctional environments (prison, jail, residential re-entry, probation/parole) to the community and the world of work.

Through structured guided group discussion, benign confrontation, targeted role plays, and thought-provoking stories and activities, the Makin’ It Work program challenges ex-offenders to examine how their own attitudes and perceptions have justified a tendency toward harmful or illegal behaviors. Participants then explore the hidden code of conduct employers expect good workers to understand, and practice valuable new communication and problem solving skills to handle difficult situations (such as dealing with criticism and expressing complaints) in an appropriate, professional manner.

The MIW program works best when delivered to groups of 10-16 participants by 1-2 trained instructors over the course of 2-4 weeks.
“Makin’ it Work” consists of 10 two-hour lessons. The curriculum is divided into four parts, each focused on a different set of insights and skills needed to transition to the workplace.

**Module 1: Thinking Straight**
- Lesson 1  Challenge of Change
- Lesson 2  Thinking Traps
- Lesson 3  Hidden Code of Work

Module 1 focuses on cognitive awareness. It begins by offering ex-offenders a realistic perspective on the steps of lasting change. Next, it helps them become more aware of beliefs, attitudes and perceptions which justify illegal behaviors, then explores the unspoken expectations that most employers hold. Skills and insights are applied to specific personal and work-related situations.

**Module 2: Keeping Self-Control**
- Lesson 4  Warning Signs
- Lesson 5  Stop & Think

Module 2 focuses on self-control. It first helps ex-offenders recognize high risk situations -- emotional situations which may tempt them into behaving in harmful or illegal ways. It then teaches a step-by-step strategy for calming down and keeping emotions in check. Skills and insights are role played in specific work-related situations.

**Module 3: Solving Problems Logically**
- Lesson 6  Defining the Real Problem
- Lesson 7  Identifying the Real Goal
- Lesson 8  Considering Choices & Consequences

Module 3 focuses on problem solving. It first helps ex-offenders analyze difficult situations into objective problem and goal statements, not only from their own perspective, but also from other points of view as well. It then teaches them to analyze all possible choices before making an impulsive decision. Skills and insights are applied to specific work-related situations.

**Module 4: Handling Difficult Situations**
- Lesson 9  Expressing Complaints
- Lesson 10  Dealing with Criticism

Module 4 focuses on interpersonal skills for handling confrontations. It begins by teaching a step-by-step approach for expressing a legitimate complaint in a professional manner, then goes on the teaching a similar skill for handling criticism from others. Skills and insights are role played in specific work-related situations.

More information about this program, including samples of the workbook and trainer’s manual, may be downloaded from www.WorkinItOut.com.

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